

# GISD

Global Investors for  
Sustainable Development  
Alliance



United Nations

# GISD

## Global Investors for Sustainable Development Alliance

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## Foreword

To achieve the Sustainable Development Goals, we need to transform how we use planetary resources, generate economic growth and do business. The exclusive pursuit of short-term profit is incompatible with the promise to realize sustainable and inclusive development for all people, everywhere, on a healthy planet.

The foundation for implementing the 2030 Agenda for Sustainable Development is public finance. Yet, given the huge investments needed, public finance alone will not suffice. To achieve the Sustainable Development Goals, the private sector needs to step up.

There are positive signs. Two in three institutional investors now pay at least some attention to sustainability in investment decisions, and assets under management in environmental, social and governance funds have risen to US\$ 1.8 trillion. Nonetheless, there is a significant shortfall in investments required to implement the 2030 Agenda. Funds are not flowing to where they are most needed and progress to close the financing gap is too slow and uneven.

We need bold action by private sector trailblazers who share a commitment to transforming how we do business. As part of my Roadmap for Financing the 2030 Agenda, I have convened the Global Investors for Sustainable Development Alliance, a diverse group of leaders from business and finance from across the globe. Their task is to identify and implement solutions within their businesses and industry that will unlock long-term financing for the Sustainable Development Goals and facilitate a movement away from the current focus on short-term returns.

As we work together to achieve the Sustainable Development Goals, this is an investment we all must make.



António Guterres  
United Nations Secretary-General

***“The exclusive pursuit of short-term profit is incompatible with the promise to realize sustainable and inclusive development for all people, everywhere, on a healthy planet.”***



# ABOUT

In the four years since 2015, when the 17 Sustainable Development Goals were adopted by all United Nations Member States, it has become widely accepted that achieving their aims – ending poverty, improving health and education, reducing inequality, tackling climate change, preserving the environment and spurring economic growth – will be indispensable to securing a lasting and viable future for the earth and its peoples.

The Secretary-General's launch of the Global Investors for Sustainable Development (GISD) Alliance comes just weeks after the 74th General Assembly concludes the High Level Dialogue on Financing for Sustainable Development, the SDG Summit and the Climate Summit, all of which emphasized the urgency in scaling up actions to achieve the SDGs. From extremes in temperatures, to melting arctic ice, to widening inequality, it has become abundantly clear that reaching the goals and targets outlined in the 2030 Agenda is the best hope of ensuring that the world has a future where environmental degradation is halted and reversed, conflicts are averted, and all peoples have the health, education, security and stability they need for continued survival.

Even ahead of the adoption of the SDGs, the leaders of the world understood that they could only be achieved with a considerable scaling-up of finance and investment, both from governments and from the private sector. The Addis Ababa Action Agenda on Financing for Sustainable Development, which provides a global framework for financing the SDGs, affirmed that significant investment from the private sector would be essential. It was clear that barriers to long-term investment from the private sector, be they regulatory or internal to corporations, must be removed in order to align investments and business operations with the SDGs.





The GISD Alliance is a vital part of implementing the Secretary-General's Strategy for Financing the 2030 Agenda for Sustainable Development. This group of high-level private sector leaders, drawn from all over the globe, is a first of its kind in the United Nations. The members of the Alliance, representing different sectors of the investment landscape, will work together, harnessing their insights as private sector leaders, to advise on removing impediments and implementing solutions for scaling up long-term investment for sustainable development. Members include institutional investors, banks, manufacturing corporations and technology service providers.

The task of financing sustainable development and achieving the 2030 Agenda is not going to be easy. Estimated funding required is significant, rising to trillions of dollars per year in health, education, climate action and infrastructure – power, telecommunications, transport, and water and sanitation. In Asia-Pacific alone, some \$1.5 trillion per year will be needed in these areas. While the public sector has a critical role to play in many areas, private investment and finance will be indispensable. Most of this investment will need to be long-term. For example, infrastructure investment needs are on average over 20 years. Without a long-term perspective, certain risks – such as those related to climate change – will not be priced into decision-making.

The GISD Alliance will bring leadership, influence and specific expertise to bear in the struggle to establish systems, policies and a reward structure which will favour long-term investment in a shared future.



## FAST FACTS

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■ The GISD Alliance is a group of high-powered business leaders from all over the world who have responded to the Secretary-General's invitation to come together to provide decisive leadership in mobilizing resources for sustainable development.

- The Alliance is comprised of 30 recognized leaders of major financial institutions, manufacturing corporations and technology service providers spanning all regions of the world.
- The Alliance will work on aligning business operations, finance and investment with the 2030 Agenda for Sustainable Development.
- The cross-sector grouping of the Alliance reflects the fact that the supply of finance and investment by a diverse range of players is ultimately interconnected. For example, there has been an expanding role of financial actors in corporate decision-making and ownership, as well as an increase in financial activities of non-financial corporations.

■ The business leaders in GISD recognize the inherent value of taking a long-term approach to investment decisions and that this can be best achieved if competing businesses come together to address the impediments. They also accept that the continued success of their businesses is inseparable from the underlying economic, environmental, social and governance conditions that support a well-functioning global economy.



■ The Alliance has a two-year timeline – from October 2019 to October 2021. A Strategy Group appointed by the CEOs will facilitate solutions relating to:

- increasing the available supply of long-term investment for sustainable development;
- realizing SDG investment opportunities in developing countries;
- enhancing the impact of private investment on sustainable development.

■ The Alliance will consult widely with experts, broader industry representatives and policy makers, and propose deliverables at three levels:

- within individual firms;
- within respective industries;
- through system-wide policy and regulatory change.

■ The GISD Alliance will foster the implementation of identified solutions within their respective industries and with regulatory, standard setting and other influential bodies.

- This will stimulate coordinated actions by private actors, governments, regulatory bodies and multilateral institutions.
- The Secretary-General will highlight and promote GISD's recommendations in relevant high-level policy making forums.

■ GISD's work will be supported by United Nations system partners (the Department of Economic and Social Affairs, UNCTAD, Global Compact, Principles for Responsible Investment, UNEP-FI, UNDP, UNCDF and the Regional Commissions) and others like the World Bank Group.

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The Allianz Group is one of the world's leading insurers and asset managers with more than 92 million retail and corporate customers. Allianz customers benefit from a broad range of personal and corporate insurance services. Allianz is one of the world's largest investors, managing around 729 billion euros on behalf of its insurance customers and an additional 1.5 trillion euros of third-party assets through its asset managers. Thanks to its systematic integration of ecological and social criteria in business processes and investment decisions, Allianz holds the leading position for insurers in the Dow Jones Sustainability Index.

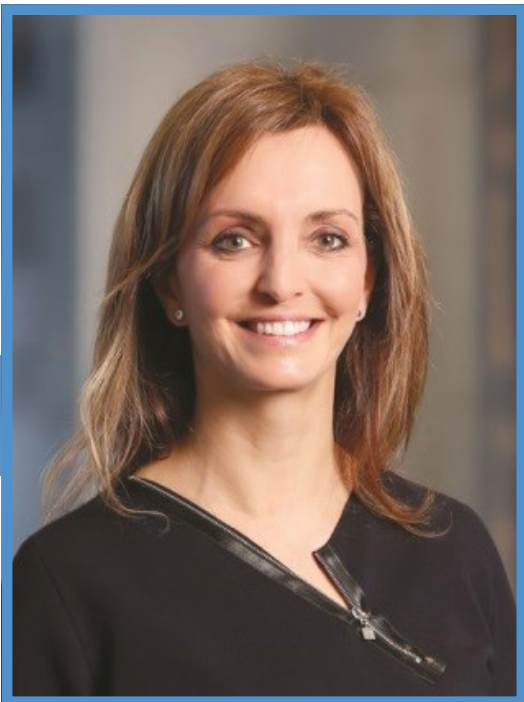


## OLIVER BÄTE

CHIEF EXECUTIVE OFFICER

Oliver Bäte has been Chairman of the Board of Management of Allianz SE since May 2015. He joined the Board in 2008 as Chief Operating Officer and was Chief Financial Officer between 2009 and 2012. Prior to joining Allianz, he worked at McKinsey & Company, where he led the European insurance and asset management sector.

**“GISD is the ideal platform for like-minded investors and the public sector to join forces in achieving the 2030 Agenda for Sustainable Development.”**



## LEILA FOURIE

CHIEF EXECUTIVE OFFICER

With over 25 years of international experience, primarily in financial services, Leila Fourie has served on multiple boards and held executive roles in banking, capital markets and payments. Ms. Fourie was appointed CEO of the Johannesburg Stock Exchange in October 2019. Prior to this role, she held the role of CEO of the Australian Payments Network. She has served as an executive at The Commonwealth Bank of Australia and Standard Bank South Africa, and has held board roles at the Economic Society of Australia, Diner's Club and Lifeline Australia.

# JSE

The Johannesburg Stock Exchange in South Africa has operated as a marketplace for the trading of financial products for 132 years. It connects buyers and sellers in equity, derivative and debt markets. The JSE is one of the top 20 exchanges in the world in terms of market capitalisation, is a member of the World Federation of Exchanges, and holds the chairmanship of the Association of Futures Markets. The JSE offers an electronic, efficient, secure market with excellent regulation, trading and clearing systems, settlement assurance and risk management.

*“ I believe that the convening power of the United Nations, along with the very strong group of global CEOs, will give us the opportunity to work with JSE’s stakeholders to effectively mobilize longer term capital in our quest to meet the sustainable development goals. ”*



**RICHARD GRÖTTHEIM**

CHIEF EXECUTIVE OFFICER

AP7 is a global equity fund that acts within the defined contribution part of the Swedish government pension system. As a member of GISD, AP7 represents Swedish Investors for Sustainable Development (SISD), a partnership between Swedish 18 financial sector actors, pension funds, asset managers, investment companies and the Swedish International Development Cooperation Agency (Sida) that works to enhance long-term investors' role in sustainable development. SISD aims to explore reporting, investment possibilities, transparency and engagement and to propose solutions for creating impact in line with the SDGs.

Mr. Gröttheim has been CEO of the Seventh AP fund since 2010. Prior to that, he was Executive Vice President at AP7. He was head of the Monetary and Foreign Exchange Policy department at the Swedish central bank between 1993 and 1999. He has also been Chief Economist at the Swedish brokerage firm Aragon Securities. Swedish Investors for Sustainable Development will be represented by Richard Gröttheim for the first year and then rotated with Liza Jonson, CEO of Swedbank Robur.

**“The SDGs represent real investment opportunities with good return - measured both in financial and sustainable impact terms. I believe GISD has a great potential to stimulate SDG investment and real action on the global level - a win-win-win for policy holders, local societies and our common future.”**





## RONALD WUIJSTER

CHIEF EXECUTIVE OFFICER

APG ASSET MANAGEMENT

Ronald Wuijster is CEO of APG Asset Management and serves as an Executive Board Member of APG Group NV. He is responsible for the asset management portfolio, including advising on and implementing the investment policy of the pension funds serviced by APG. Mr. Wuijster has over 30 years of experience in the investment world, including two decades in executive and managing director roles. He has held a number of top positions at APG since 2006, including Chief Investment Officer. Before joining APG, he held managing directorships at Robeco in the areas of corporate strategy, development and research.

APG and its clients are committed to contribute to SDGs through its Sustainable Development Investments, with a target of 58 billion euros invested by 2020. APG has translated the SDGs into a taxonomy of investable opportunities. Through GISD, APG seeks to stimulate a stronger policy framework in support of more SDG-linked investment opportunities.

*“As a leading long-term responsible investor we seek to make investments that contribute to the SDGs and to collaborate with like-minded peers through the Asset Owner Platform for Sustainable Development Investments. We hope that GISD, building on existing initiatives, can be a powerful vehicle to create a supporting environment for more investment opportunities and positive outcomes.”*



Aviva provides life insurance, general insurance, health insurance and asset management to 33 million customers, helping people save for the future and manage the risks of everyday life. Aviva is the UK's leading insurer, serving one in every four households, and has strong businesses in selected markets in Europe, Asia and Canada. Aviva's asset management business, Aviva Investors, manages over £331 billion in assets. Aviva aims to serve its customers well, building a business which is strong and sustainable, which people are proud to work for, and which makes a positive contribution to society.



**MAURICE TULLOCH**  
CHIEF EXECUTIVE OFFICER

Maurice Tulloch was appointed Chief Executive Officer of Aviva in March 2019. He joined the company in 1992 and has held a number of senior positions including CEO of International Insurance and CEO of Aviva UK and Ireland General Insurance. Mr. Tulloch is a Board member of The Geneva Association, an international think tank for the insurance industry and a Non-Executive Director of Pool Re. He's passionate about working for a sustainable planet and is a member of the Insurance Development Forum and was previously Chair of ClimateWise.

*“ At Aviva we believe making the world a more sustainable place is the right thing for the planet, for our business and for our customers. For me that's what GISS is all about – changing our finance system to deliver a better future for everyone. ”*



**JUAN CARLOS MORA URIBE**  
CHIEF EXECUTIVE OFFICER

Juan Carlos Mora was appointed in 2016 as the CEO of Bancolombia. He started his career in Corporate Finance and Investment Banking, later occupying senior positions such as Chief Risk Officer, Chief IT Officer, Chief Operating Officer, and Corporate Vice President of Innovation and Digital Transformation. Mr. Mora has played a crucial role in the Group's internationalization, envisioning and executing a strategy to build a leading regional financial group. He also led the transformation of Bancolombia's Foundation to act as connector between rural communities and business opportunities.



Bancolombia is a Colombia's leading financial institution, providing a wide range of financial products and services to a diversified individual, corporate, and government customer base throughout Colombia, Latin America and the Caribbean region. Bancolombia is a leading, trendsetting financial group that generates a superior experience for its clients, pride for its employees, and value for its shareholders in a sustainable manner. Bancolombia has been listed in the Dow Jones Sustainability Index since 2011 and is the most sustainable bank in Latin America and the seventh worldwide.

**“Participation of the private sector, particularly the financial sector, in sustainable development is crucial. We must create awareness, stress the urgency and mobilize resources. Bancolombia challenges itself to take tangible action for the well-being of society: to innovate, promote a prosperous economy and build a healthy environment.”**



Banco Santander is a leading retail and commercial bank, founded in 1857 and headquartered in Spain. It has a meaningful presence in 10 core markets in Europe and the Americas and is the largest bank in the euro zone by market capitalization. At the end of 2018, Banco Santander had 981 billion euros in customer funds (deposits and mutual funds), 144 million customers, 13,000 branches and 200,000 employees. In 2019 Santander was ranked third in the world among banks in the Dow Jones Sustainability Index.



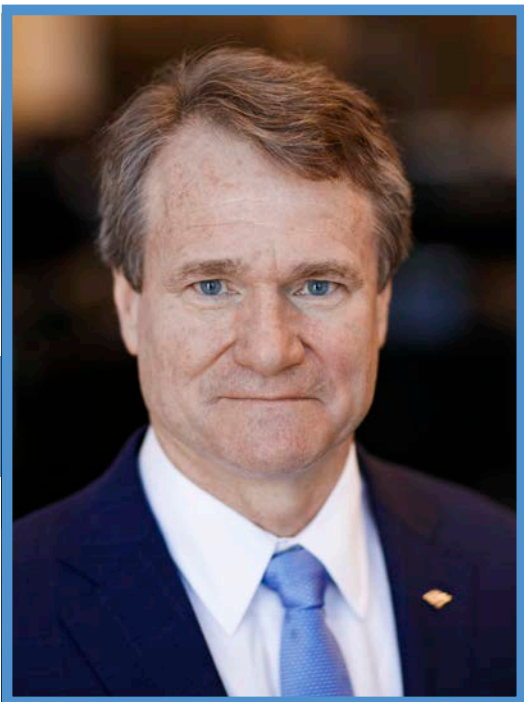
## ANA BOTÍN

GROUP EXECUTIVE CHAIRMAN

Appointed Executive Chairman of Banco Santander in September 2014, Ana Botin has led Santander to meet its 3-year targets set in 2015, including delivering double digit growth in earnings per share in 2018. Today, Santander is one of the most profitable and efficient banks in its peer group, serving over 140 million customers across Europe and the Americas. Ms. Botin is the founder and Chair of both Fundacion CyD, which supports Spanish universities' contribution to economic and social development, and Empieza por Educar, which trains talented graduates to become teachers.

**“Businesses across the world have a responsibility to tackle today’s global challenges. If we are to make more progress, we must work together. GISS will help us do that.”**





**BANK OF AMERICA** 

## BRIAN MOYNIHAN

CHAIRMAN AND CHIEF EXECUTIVE OFFICER

As Chairman and CEO of Bank of America, Brian Moynihan leads a team of more than 200,000 employees dedicated to making financial lives better for people, companies of every size, and institutional investors across the United States and around the world. Mr. Moynihan is Chairman of the World Economic Forum International Business Council, and serves on the Financial Services Forum, the Bank Policy Institute (Chair), the Business Roundtable, the Clearing House, the American Heart Association CEO Roundtable (Co-Chair), the Business Council and the Federal Advisory Council of the Federal Reserve Board.

Bank of America is one of the world's leading financial institutions, serving individual consumers, small and middle-market businesses and large corporations with a full range of banking, investing, asset management and other financial and risk management products and services. The company provides unmatched convenience in the United States, serving approximately 66 million consumer and small business clients. Bank of America is a global leader in wealth management, corporate and investment banking and trading across a broad range of asset classes, serving corporations, governments, institutions and individuals around the world.

**“**At Bank of America, we ask: ‘What would you like the power to do?’ Nearly 200 countries have answered by agreeing to the Sustainable Development Goals. Public companies that employ and invest on a global scale bring innovation to drive progress on the SDGs and deliver solid returns to investors.**”**



Caisse de dépôt et placement  
du Québec



Caisse de dépôt et placement du Québec (CDPQ) is a long-term institutional investor that manages funds primarily for public and parapublic pension and insurance plans. As of June 2019, it held Can\$326.7 billion in net assets. As one of Canada's leading institutional fund managers, CDPQ invests globally in major financial markets, private equity, infrastructure, real estate and private debt.

#### MICHAEL SABIA

PRESIDENT AND CHIEF EXECUTIVE OFFICER

President and CEO since March 2009, Michael Sabia is responsible for strategic direction of CDPQ and global growth of the organization. Prior, he was with BCE and Bell Canada International. From 1993 to 1999, he occupied various roles with Canadian National Railway. During the preceding decade he was a senior official in the Government of Canada. Mr. Sabia is a member of the Canadian government's Advisory Council on Economic Growth, trustee of the Foreign Policy Association, a member of the Canada-Mexico Leadership Group and the Asia Business Leaders Advisory Council.

*“Today's challenges demand a new way of thinking. At CDPQ, we believe there's a role for long-term investors to play in advancing prosperity, inclusiveness and sustainability in the countries where we invest. With assets such as renewable power generation, infrastructure and energy-efficient buildings, there is an opportunity to both serve as good stewards of people's savings and contribute to supporting the kind of sustainable growth that the world needs.”*





## MARCIE FROST

CHIEF EXECUTIVE OFFICER

Marcie Frost joined CalPERS as its Chief Executive Officer in 2016, the second woman to head the nation's largest public pension fund. Prior to joining CalPERS, Ms. Frost was the executive director of the Washington State Department of Retirement Systems and served on the Washington State Investment Board. She also represents the United States on the International Centre for Pension Management Board of Directors. At CalPERS, her focus is on long-term sustainability, improving the plan's funded status, and ensuring the system's 1.9 million members have financial security in retirement.

The California Public Employees' Retirement System (CalPERS) is America's largest public pension fund, administering a defined benefit retirement system for more than 1.9 million California public sector workers and their families. It also runs America's second largest health system. CalPERS has a team of 2,800 professionals that manage a global investment portfolio of more than more than \$400 billion. It is focused on maximizing long-term investment returns to meet the fund's fiduciary responsibility to members and leverage the fund's global strength to drive sustainable markets.

**“Climate change directly impacts our ability to make prudent long-term investments that deliver consistent returns and retirement security to our members. Climate action is a CalPERS strategic priority. We will champion business practices that deliver stable markets and strong returns for our members and the people of California.”**



## TENGGU ZAFRUL AZIZ

GROUP CHIEF EXECUTIVE OFFICER AND  
EXECUTIVE DIRECTOR

Tengku Zafrul Aziz is the Group Chief Executive Officer/Executive Director of CIMB Group Holdings Berhad. He is also the Chief Executive Officer/Executive Director of CIMB Bank Berhad and President Commissioner of PT Bank CIMB Niaga Tbk, with over 22 years of experience in the financial services sector. His passion about sustainability is reflected in the fact that CIMB Group is making sustainability a key strategic pivot in the group's current strategic growth plan.

CIMB Group is one of the leading universal banking groups in South-East Asia, a world leader in Islamic finance with presence in 16 countries worldwide and Malaysia's second largest financial services provider by assets. It offers consumer banking, commercial banking, investment banking, Islamic banking and asset management products and services. Headquartered in Kuala Lumpur, the Group is present in all 10 ASEAN nations as well as China, Hong Kong, India, Sri Lanka, Korea, the United States and the United Kingdom. CIMB Group has the most extensive retail branch network in South-East Asia, while the investment banking arm is one of the largest Asia Pacific-based investment banks.

*“We live in extremely challenging times with issues such as climate change, water scarcity and increasing wealth inequality. We are engaging with key stakeholders because we believe we must, can, and will solve these issues. As a leading banking group, CIMB embraces its responsibility to effect change. I want to personally ensure that we are on the right side of history.”*

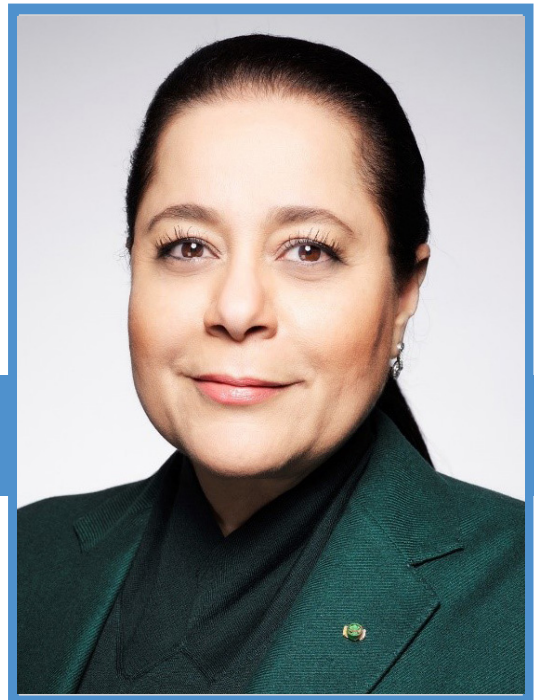


**MICHAEL CORBAT**  
CHIEF EXECUTIVE OFFICER

Michael L. Corbat is Chief Executive Officer of Citigroup. Since becoming CEO in 2012, he has focused on leveraging Citi's unique global network to serve its institutional and consumer banking clients with an emphasis on strong execution and the highest ethical standards. In the process, Mr. Corbat has made Citi a simpler, smaller, safer and stronger institution. Citi has improved the quality and consistency of earnings. Mr. Corbat is committed to creating shareholder value by serving Citi's stakeholders and fulfilling Citi's mission of enabling economic growth and progress.

Citi, the leading global bank, has approximately 200 million customer accounts and does business in more than 160 countries and jurisdictions. Citi provides consumers, corporations, governments and institutions with a broad range of financial products and services, including consumer banking and credit, corporate and investment banking, securities brokerage, transaction services, and wealth management.

**“Citi fully embraces the Sustainable Development Goals and is proud to support the Secretary-General through the GSD Alliance. We believe that coordinated CEO leadership will inspire action on sustainability around the globe.”**



MIRIEM BENSALAH CHAQROUN  
CHIEF EXECUTIVE OFFICER

Holmarcom Holding is one of the largest industrial and financial groups in Morocco as well as one of the most influential in Africa. It operates in several industrial, commercial and service fields such as banking, insurance, airlines, distribution and logistics, real estate, and bottling through its subsidiary Les Eaux Minérales d'Oulmès. LEMO is also bottler of Suntory group in Morocco. It is a company of 2000 employees producing 32 SKUs with 60 percent market share and a net turnover of around US\$ 200 million.

Miriam Bensalah Chaqroun is an Executive board member of Holmarcom and CEO of its largest industrial and distribution branch, Les Eaux Minérales d'Oulmès, a leading Casablanca Stock exchange company. She is currently member of several national and international boards, including Bank Al-Maghrib (Morocco's Central Bank), Al Akhawayn University, Suez Group, and Renault-Nissan Group. She is an active member of many trade chambers and charitable associations.

**“We strongly believe that profit is fully compatible with sustainable growth, an inclusive society and the protection of our ecosystem. By joining GISSD, we hope to stimulate SDG investments and implement new approaches to sustainable finance products that are easily accessible, expertly managed, purposeful and credible.”**





**HABIBA AL MAR'ASHI AL HASHIMI**  
CO-FOUNDER AND CHAIRPERSON

Habiba Al Mar'ashi Al Hashimi is a pioneer of environmental campaigning and social responsibility. She is the founder of Emirates Environmental Group and Arabia CSR Network, both of which she continues to head. She is one of the founders of the Emirates Green Building Council and serves as a Board Member, Vice Chair and Treasurer to the Council. She has also served on the board of UN Global Compact, UNEP's Major Groups Facilitating Committee, Global Reporting Initiative Stakeholder Council, and the Membership Committee of the World Green Building Council.



Emirates Environmental Group (EEG) is an environmental business council established in 1991, accredited by the United Nations Environment Programme and the United Nations Convention to Combat Desertification. It is the world's first environmental entity of its kind to be ISO 14001 certified in 2001. EEG operates nationally, regionally and internationally with the aim of effectively implementing the Sustainable Development Goals through effective partnerships and collaborations with different sectors and societies.

**“ I am deeply committed to this global collaboration, which aims to bridge the gap between the funding deficit of the SDGs and the corpus of global assets. I look forward to bringing my experience in cross-sector collaboration and public private partnerships to GISD. ”**



Enel S.p.A. is a multinational integrated utility player operating in 34 countries across five continents. It is the world's largest private player in terms of renewables, power distribution and retail customer base. The core values of the Group and its 69,000 employees are responsibility, innovation, trust and proactivity. Enel's purpose is to help the world tackle the energy transition challenge by combining sustainability and innovation in an integrated approach.



## FRANCESCO STARACE

CHIEF EXECUTIVE OFFICER AND GENERAL MANAGER

Francesco Starace has been CEO and General Manager of Enel S.p.A. since May 2014. He has held several positions since joining the Group, including CEO and General Manager of Enel Green Power. He previously worked with General Electric Group, ABB Group, and Alstom Power Corporation. He is a member of the Advisory Board of the United Nations Sustainable Energy for All initiative and the Board of Directors of the UN Global Compact. In September 2017, the European Commission appointed him Member of the Multi-stakeholder Platform on the Implementation of the SDGs in the European Union.

“*Though the financial community is increasingly aware of the relevance of sustainable investing, financial flows are not growing at the required pace to achieve the SDGs. Enel hopes to share its expertise and demonstrate how a sustainable and innovation driven strategy translates into value creation, encouraging companies to direct more private-sector capital towards sustainable investing.*”





**DEANNE STEWART**  
CHIEF EXECUTIVE OFFICER

Deanne Stewart joined First State Super as Chief Executive Officer in 2018. An experienced financial services industry leader, she is passionate in her belief that a strong culture and clearly defined purpose drives business success. Prior to joining First State Super, Ms. Stewart was Chief Executive Officer of MetLife Australia, where she led her team to deliver faster, easier and a more caring insurance experience. Prior to MetLife, she held senior roles within BT Financial Group, as well as with Merrill Lynch Investment Management in New York and McKinsey and Company in London.



First State Super is one of Australia's largest industry funds providing superannuation, advice and retirement solutions to those who teach, nurse, care, respond and help others in our communities. The company has a diverse range of investment options and provides members with access to advice about their super and the investment options available to them, including over 220 qualified financial planners across 74 locations. First State Super is dedicated to its members and their communities, often investing its \$100 billion directly in assets that create jobs and benefit communities.

**“** *We cannot achieve real and lasting change at the pace required to meet the Sustainable Development Goals without a coordinated, collaborative, and collective response from governments, business and investors. Investors have a global footprint and therefore a critical role to play to protect and support the interests of our members and our global community.* **”**



As a Japanese public pension fund, Government Pension Investment Fund manages the reserve fund for beneficiaries with the mission of securing long-term returns with minimal risk. With approximately US\$1.4 trillion currently under management and a globally diversified portfolio, GPIF outsources 100 percent of equity and most of its bond investment to external asset managers. As a universal owner, GPIF is committed to making the capital market sustainable by integrating ESG factors into investment and expecting sustainable returns with a long-term horizon.



**HIRO MIZUNO**  
EXECUTIVE MANAGING DIRECTOR AND  
CHIEF INVESTMENT OFFICER

Hiro Mizuno has been Executive Managing Director and Chief Investment Officer of Government Pension Investment Fund (GPIF) since January 2015. Prior to joining GPIF, he was a partner of Collier Capital, a London-based private equity firm. He is a member of the Board and Asset Owner Advisory Committee of PRI, a co-chair of the Milken Institute's Global Capital Markets Advisory Council, and one of the Founding Members of Climate Financial Leadership Initiative. He serves as an executive advisor to the Japanese cabinet, including on Growth Strategy in accordance with the Paris Agreement, and as a guest professor.

**“ To make the capital market sustainable, investors should commit to support corporations to meet sustainable development goals. GISD will be a strong platform for investors and companies who are trying to create a sustainable society together by exchanging ideas and promoting effective initiatives with the support of a global network. ”**



## GU SHU

PRESIDENT AND EXECUTIVE DIRECTOR

Gu Shu was appointed President of ICBC in October 2016. He joined ICBC in 1998, and has served as Senior Executive Vice President, Head of Shangdong Branch, Board Secretary and General Manager of Corporate Strategy & Investor Relations, and General Manager of Finance and Accounting.

ICBC is the world's largest commercial bank by assets, tier 1 capital, revenue and brand value, with over 16,300 branches in mainland China and 428 institutions in 47 overseas countries and regions. Upholding the mission of serving the real economy, the bank provides a comprehensive range of quality financial products and services to 7.03 million corporate customers and 607 million personal customers. In 2019, ICBC ranked first in The Banker magazine's Top 1000 World Banks, Forbes magazine's Global 2000 and Fortune magazine's Global 500 Sub-list of Commercial Banks for the seventh consecutive year.

**“** *The launch of GISD adds new momentum to the mobilization of resources to remove impediments and increase long-term investment for sustainable development. As a strong supporter of green and inclusive finance, ICBC takes pride in joining the international efforts towards the achievement of SDGs.* **”**



Infosys is a global leader in next-generation digital services and consulting, enabling clients in 46 countries to navigate their digital transformation. With over three decades of experience in managing the systems and workings of global enterprises, Infosys enables and empowers businesses with an AI-powered core and agile digital at scale to deliver unprecedented levels of performance and customer delight. The company's always-on learning agenda drives continuous improvement through building and transferring digital skills, expertise and ideas from their innovation ecosystem.



## SALIL PAREKH

CHIEF EXECUTIVE OFFICER AND MANAGING DIRECTOR

As Chief Executive Officer and Managing Director, Salil Parekh sets the strategic direction for the company and its portfolio of offerings, while nurturing a strong leadership team to drive its execution. He has nearly three decades of global experience in the IT services industry with a strong track record of driving digital transformation for enterprises, executing business turnarounds and managing successful acquisitions. Most recently, Mr. Parekh was a member of the Group Executive Board at Capgemini, where he held multiple leadership positions.

**“ Sustainability is one of the fundamental corporate values at Infosys. We want to create sustainable value through digital transformation across industries and geographies – for our customers, employees, shareholders, and the society-at-large. We are privileged to be able to share our experience through GISD, towards the effective implementation of the SDGs. ”**





## FANI TITI

CO-CHIEF EXECUTIVE OFFICER

Fani Titi has been a member of various Investec boards since January 2004 and is currently the Joint Chief Executive Officer of the Investec Group. He has over two decades of investment banking experience and has sat on the boards of different investee companies and Johannesburg Stock Exchange-listed companies. He is passionate about education and upliftment of communities.

Out of the Ordinary®



Investec is an international specialist bank and asset manager that provides a diverse range of financial products and services to a select client base. Founded as a leasing company in Johannesburg in 1974, Investec acquired a banking license in 1980 and was listed on the JSE Limited in South Africa in 1986. Since inception, Investec has expanded through a combination of substantial organic growth and a series of strategic acquisitions. Today, Investec has an efficient integrated international business platform, focused on three core areas of activity: Asset Management, Wealth and Investment and Specialist Banking.

“ Investec has committed to collaborate with clients, investors and public stakeholders to support delivery of the SDGs. We are excited about new business opportunities to finance sustainable solutions to socioeconomic issues relevant for our communities and build a more resilient and inclusive world. ”



The Mexican Business Council is a non-profit, non-partisan organization founded in 1962. It brings together leaders of the 60 largest businesses in Mexico to foster prosperity, create value, drive social well-being and contribute to building a fair, free and inclusive Mexico. The main lines of action of CMN are to encourage freedom and democracy, defend security and justice, drive long-term economic growth, showcase Mexico on the world stage, commit to being better businesses and champion quality education. The firms of CMN employ over 2 million people and invest over 31 billion dollars globally every year.



**ANTONIO DEL VALLE PEROCHENA**  
PRESIDENT

Antonio del Valle is currently the Chairman of the Board of Directors of Kaluz, the parent company of Mexichem, Elementia and Grupo Financiero Ve por Más, S.A. (BX+). He is also a Member of the Boards of Directors of Mexichem, Byline, Elementia and Afianzadora Sofimex. In 2019, he stepped up as the President of the Mexican Business Council, one of Mexico's private sector most influential groups that brings together leaders of the 60 Mexican largest businesses. He is an active member of the Probosque de Chapultepec Trust.

*“At the Mexican Business Council our purpose is to foster prosperity, working towards a more sustainable world. We are certain that we can achieve this goal if we all work together. By joining the GISD Alliance, the CMN becomes part of a global effort to do so.”*



# nuveen

A TIAA Company

## VIJAY ADVANI

CHIEF EXECUTIVE OFFICER

Vijay Advani is Chief Executive Officer of Nuveen, the investment management arm of TIAA. He is responsible for Nuveen's strategy, distribution and operations and oversees the company's investment affiliates. Mr. Advani was previously Co-President of Franklin Templeton Investments, responsible for long-term strategy and the firm's investment management, trading and global retail and institutional channels. He also spent 11 years at the World Bank. Mr. Advani is a board member at the Investment Company Institute, U.S.-India Business Council, FCLTGlobal and the Global Impact Investing Network.

Nuveen, the investment manager of TIAA, offers a comprehensive range of outcome-focused investment solutions designed to secure the long-term financial goals of institutional and individual investors. Nuveen has more than \$1 trillion in assets under management as of 30 June 2019 and operations in 23 countries. Its affiliates offer deep expertise across a comprehensive range of traditional and alternative investments through a wide array of vehicles and customized strategies. Responsible investing is one of Nuveen's strategic pillars and includes our three core principles of ESG integration, engagement, and impact.

*“Nuveen is deeply committed to helping achieve the SDGs through our investments. The SDGs provide the best framework for channeling investment capital to address the most pressing needs of people and the planet. I look forward to working with GISSD to unlock the great potential of this movement on a global scale.”*



Pensions Alliance Limited was licensed in 2005 by the National Pension Commission to undertake pension fund administration in Nigeria in line with the Pension Reform Act. The company is owned by FSDH Holding Company, a majority shareholder, and African Alliance Insurance Plc, and currently has assets under management in excess of US\$1 billion. PAL operates out of 43 branches across Nigeria, serving over 450,000 clients with about 300 employees. The company seeks to be the leading pension fund administrator in Nigeria, creating value for all stakeholders and ensuring that clients “Retire with a Smile”.



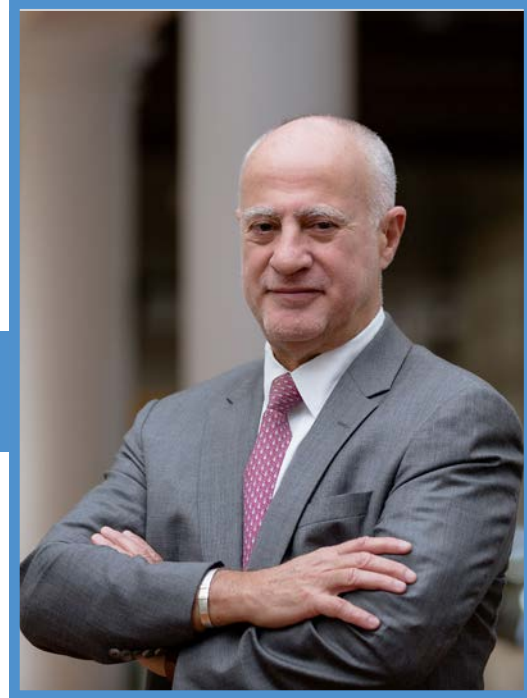
# PIMCO

EMMANUEL ROMAN  
CHIEF EXECUTIVE OFFICER

As CEO and Managing Director, Emmanuel Roman serves on PIMCO's Executive Committee and has executive oversight of client and business areas, including broad strategy-setting and resource management. Prior to joining PIMCO, Mr. Roman was CEO at Man Group PLC, one of the world's largest publicly traded alternative asset managers. He has served as a trustee of the Hedge Fund Standards Board Ltd. as well as a trustee of the Paris Review of Books, the Royal Marsden NHS Foundation Trust, the Tate Foundation and the University of Chicago.

PIMCO is one of the world's premier fixed income investment managers. With its launch in 1971 in Newport Beach, California, PIMCO introduced investors to a total return approach to fixed income investing. In the nearly 50 years since, PIMCO has continued to bring innovation and expertise to its partnership with clients seeking the best investment solutions. Today, it has offices across the globe and 2,700 professionals united by a single purpose: creating opportunities for investors in every environment.

*“At PIMCO, we have made sustainable investing a strategic priority, responding to ever-growing interest from a range of clients and stakeholders. As a member of the GISD Alliance, our hope is to help the United Nations system better identify investable pathways and realistic opportunities that could deliver positive risk-adjusted returns while contributing to the realization of the Sustainable Development Goals.”*



## MICHAEL JOSEPH

INTERIM CHIEF EXECUTIVE OFFICER

Safaricom PLC is a leading mobile communications company in Africa and pioneer of MPESA, one of the world's most developed mobile financial service and financial inclusion platforms. Safaricom's purpose is to 'Transform Lives', driving the business to deliver purpose before profit and to create value for society. In 2016, Safaricom integrated nine of the 17 SDGs into its corporate strategy. Through its network, products and services and its current subscriber base of 31 million, Safaricom aims to stimulate growth and generate value for the company, society and economy.

Michael Joseph is the Chief Executive Officer of Safaricom PLC. He is also the Chairman of Kenya Airways, and a Non-Executive Director on the boards of Safaricom and MFS Africa. He is the founding CEO of Safaricom where he served between 2000 and 2010. An engineer with extensive international experience in company start-ups, implementation and operation of large wireless and wire-line networks, Mr. Joseph is credited with steering Safaricom's growth from a subscriber base of less than 18,000 to over 17 million subscribers by the time he retired in 2010.

**“As a purpose-driven organization, we believe that the private sector and the SDGs need each other. The Goals offer a compelling growth strategy for businesses and for the world economy. For this to materialize, the private sector must incorporate the SDGs into their core growth strategies, value chain and policies. We have a chance to seize the market opportunities that the SDGs offer.”**





**SHINTA WIDJAJA KAMDANI**  
CHIEF EXECUTIVE OFFICER

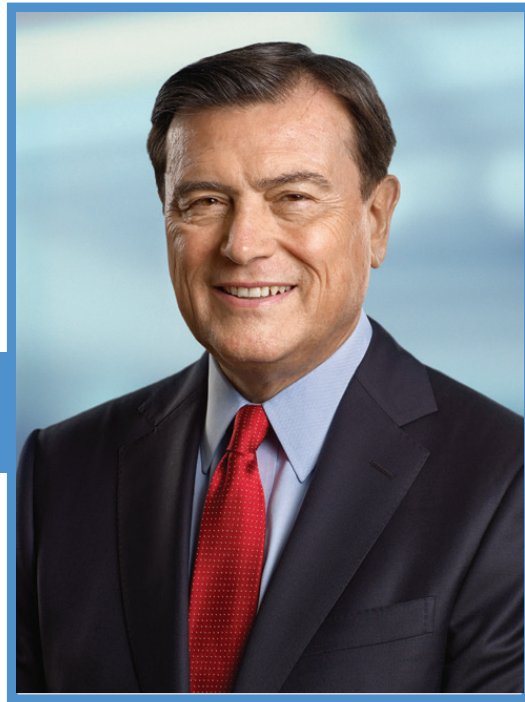
Shinta Widjaja Kamdani is owner and CEO of Sintesa Group, managing the group's direction and its expansion strategy in Indonesia. In 2011, she championed the first business-led sustainability effort, Indonesia Business Council on Sustainable Development, where she currently serves as president. She also established Angel Investment Network Indonesia in 2014 and the Indonesia Business Coalition on Women Empowerment in 2017. She currently sits on the Board of Trustees of WWF International and is the Vice Chairwoman of Indonesia Employers' Association and the Indonesia Chamber of Commerce and Industry.



SINTESA GROUP

Sintesa Group was founded as a family business in 1919 as NV Handelbouw Cultuur Maatschapij Soen Lie, then formally established in 1999 with the transformation of the business to become more integrated and relevant. It focuses on property, energy, and industrial and consumer products. Sintesa Group exercises sustainable business practices in its operation and advocates extensively for sustainability. It is committed to attainment of the SDGs - for example, by becoming among the first Indonesian companies to be Economic Dividends for Gender Equality Certified and by developing clean and renewable energy.

**“The world is faced with unprecedented challenges for business and for the future. Stunted children, bleached corals, bigger typhoons, longer droughts, lengthy monsoons and even more deserts loom in the future as a part of our failure to see cues of nature’s distress. It’s not too late, at least not yet. I believe GISSD Alliance will advance solutions.”**



**JOSÉ VIÑALS**  
GROUP CHAIRMAN

Standard Chartered is a leading international banking group, with a presence in 60 of the world's most dynamic markets and serving clients in a further 85. Its purpose is to drive commerce and prosperity through its unique diversity, and its heritage and values are expressed in its brand promise, 'Here for good'. Standard Chartered PLC is listed on the London and Hong Kong Stock Exchanges as well as the Bombay and National Stock Exchanges in India.

José Viñals was appointed Group Chairman of Standard Chartered PLC in December 2016, after having joined as Chairman designate in October 2016. He was formerly the Financial Counsellor and Director of the Monetary and Capital Markets Department at the International Monetary Fund (IMF), where he was responsible for the oversight and direction of the IMF's monetary and financial sector work. Mr. Viñals began his career as an economist before spending 25 years at the Central Bank of Spain, where he rose to be the Deputy Governor.

**“** *We believe being a responsible institution means managing the potential negative impact that our activities could have through strong environmental, social and governance risk filters. We also believe in the power of finance to drive a positive impact.* **”**



**PATRICK DE LARRAGOITI LUCAS**  
CHAIRMAN

Patrick de Larragoiti Lucas is Executive Chairman of the Board of Directors of Sul América S.A. He joined Sul América S.A. in 1987 and held the position of President from 1998 to 2010. He has been a board member of Geneva Association, President of the Instituto de Estudos em Saúde Suplementar (Institute for Studies on Supplementary Health) and Vice-President of the CNSeg, having also been a member of the Board of Directors of Unibanco Holding. Previously, he worked for Compagnie Suisse de Reassurances Schweizer Ruck in Switzerland and for Chase Manhattan Bank.

SulAmérica is the largest independent insurer in Brazil with an extensive and diversified distribution network that includes more than 30,000 independent brokers. Founded in 1895, the company has approximately 5,300 employees and operates in multiple insurance segments, such as health and dental, auto and other property and casualty, life & personal accident, asset management, and pension. With more than 7 million customers in 2018, the Company's operating revenues totalled R\$ 20.5 billion. As of 2018, SulAmérica Investimentos, the asset management business, had R\$ 41.6 billion in assets under management.

*“GISD is a fantastic opportunity to exchange good practices and promote new initiatives. The insurance sector plays an important role in encouraging these practices and directing investments towards achieving the SDGs. In that way, we will contribute to a global agenda for sustainable and inclusive development.”*



TDC Group has been connecting the Danes with each other and Denmark with the world since 1888 and is a company that operates with a deep sense of responsibility to serve as a positive societal force. Its mission is to build and support an innovative, open model that will connect Denmark to new digital opportunities. TDC provides the people of Denmark with high-quality, completely secure connectivity, and the companies of Digital Denmark with a world-class infrastructure that will enable them to compete and flourish in the global business environment.

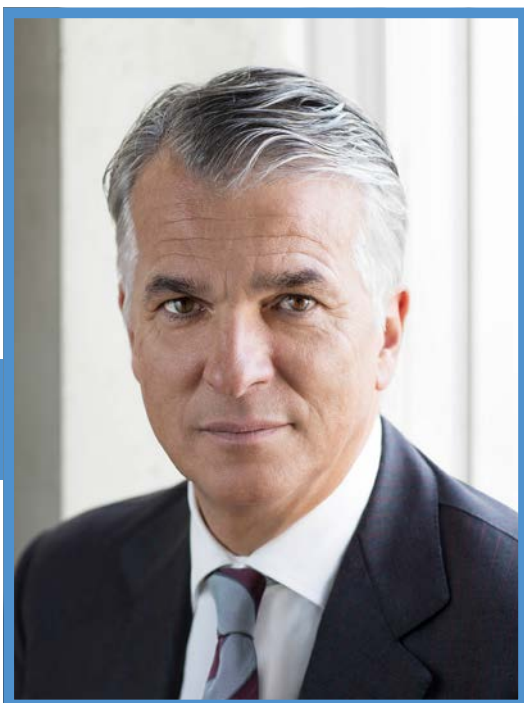
#### ALLISON KIRKBY

PRESIDENT AND GROUP CHIEF EXECUTIVE OFFICER

Allison Kirkby is the President and Group CEO of TDC Group. She also serves as a Non-Executive Director at BT Group, Britain's multinational provider of telecommunication services. Prior to joining TDC, Ms. Kirkby served as President and Group CEO of Tele2 AB from 2015 to 2018, having been their EVP and CFO since 2014. She moved into the TMT sector in 2010, first at Virgin Media and then at Shine, a division of 21st Century Fox. Prior to that, she spent two decades at Procter & Gamble in finance and operational roles.

**“** *We know that there is plenty of capital available. That capital needs to be better allocated and directed to deliver positive change and sustainable outcomes. I look forward to engaging, inspiring and being inspired by my CEO colleagues in the Alliance, to ensure that we find new ways to tackle the challenges that will ultimately create a better world.* **”**





## SERGIO ERMOTTI

GROUP CHIEF EXECUTIVE OFFICER

Sergio P. Ermotti has been Group Chief Executive Officer of UBS since November 2011. Mr. Ermotti became a member of the Group Executive Board in April 2011 and was Chairman and CEO of UBS Group EMEA from April to November 2011. From 2007 to 2010, he was Group Deputy Chief Executive Officer at UniCredit, Milan. His career began at Merrill Lynch in 1987, where he held various positions within equity derivatives and capital markets until 2003. Mr. Ermotti is a Swiss-certified banking expert.

UBS provides financial advice and solutions to wealthy, institutional and corporate clients worldwide, as well as private clients in Switzerland. UBS's strategy is centred on its leading global wealth management business and its premier universal bank in Switzerland, enhanced by asset management and the investment Bank. The bank focuses on businesses that have a strong competitive position in their targeted markets, are capital efficient, and have an attractive long-term structural growth or profitability outlook.

**“Sustainability is a priority for our clients and for us. As the leading global wealth manager, UBS already contributes to setting standards and collaborates in and beyond our industry. For us, it's crucial to further raise awareness to help achieve the Global Goals.”**



## CORE GROUP



INTERNATIONAL FINANCE CORPORATION



UNITED NATIONS CAPITAL DEVELOPMENT FUND



UNITED NATIONS CONFERENCE ON TRADE AND DEVELOPMENT



UNITED NATIONS DEPARTMENT OF ECONOMIC AND SOCIAL AFFAIRS



UNITED NATIONS DEVELOPMENT PROGRAMME



UNITED NATIONS ENVIRONMENT PROGRAMME FINANCE INITIATIVE



UNITED NATIONS GLOBAL COMPACT



UNITED NATIONS PRINCIPLES FOR RESPONSIBLE INVESTING



UNITED NATIONS REGIONAL COMMISSIONS



WORLD BANK GROUP



